

The Whole Institution Approach

The background of the slide features a large number of stylized hands raised in the air. Each hand is composed of many small, overlapping triangles, creating a mosaic effect. The hands are in various colors, including shades of green, yellow, orange, red, pink, purple, and blue, and are positioned at different heights and angles, suggesting a diverse group of people.

Teaching, Learning and Research
for Sustainability and Responsible Living

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SASS Zoom Conference on ESD in Higher Education 23 January 2025

The whole institution approach

“ESD is not only about teaching sustainable development and adding new content to courses.

Schools and universities should [...] orient all their processes towards principles of sustainability.

For ESD to be more effective, the educational institution as a whole has to be transformed.

Such a whole-institution approach [...] involves rethinking the curriculum, campus operations, organizational culture, student participation, leadership and management, community relationships and research.

In this way, the institution itself functions as a role model for the learners.”

- Rieckmann et al, 2017

The WIA Flower (Wals & Mathie, 2022)



Sustainability teaching, learning and research

- **About S:** teaching, explaining, exploring and researching S concepts and challenges (e.g. the climate crisis, CO2 emissions or the Sustainable Development Goals)
- **For S:** advocating, inspiring, promoting S thinking, practice and action by students and researchers
- **With S:** incorporating, adapting, using S elements in actual teaching, learning and research practice
- **In S:** position subject matter (e.g. science, social studies, humanities) as part of sustainable systems
- **Through S:** use S as framework for teaching/learning/researching the subject matter, fostering interdisciplinary learning



Methods of sustainability-based teaching, learning and research

- Collaborative learning/research
- Exploratory learning/research
- Experiential learning/research
- Project-based learning
- Small group learning
- Participatory action research
- Student-centered learning
- Student-led learning/research
- Critical and creative thinking



Operations and management: opportunities for collaborative sustainability learning/research

- Buildings and construction: sustainable design appropriate for teaching, learning and research; construction materials; differential waste collection and disposal; sustainable procurement
- Energy: renewable vs fossil-based energy for heating, laboratories, transport
- Transport & mobility: walking, biking public transport, electric vehicles
- Food services: lowering CO2 footprint; vegetarian and vegan meals; own ecological food gardens; local sourcing; reducing food waste
- Student services: health and psychological support
- Governance: student and staff participation in democratic decision making
- Encouraging students' initiatives, programs and projects



Sustainability-related professional development of all university staff, at all levels

- Managers, teachers and instructors, researchers
- Administrative and support staff for teaching and research
- Operational staff for infrastructure, construction and maintenance, transport, food services, student services, internal and external communications




Connecting with S issues and challenges at the community level

- The community as laboratory
- Exploring and researching community concerns and needs
- (Participatory) Action Research
- Translating S research results for implementation/action at community level



Sustainability strategy and leadership

- Leadership: University leadership at all levels setting the tone and the example
- Coordinating S office, with budget
- Formulating and communicating vision and strategy – by students and staff
- Dedicated S budgets for all faculties, departments and offices
- Dedicated campaigns and competitions (for special S grants)
- Governance: student and staff participation in democratic decision making



**Vision, ethos,
leadership &
coordination**



International Decade of Sciences for Sustainable Development 2024- 2033



Thank you!

